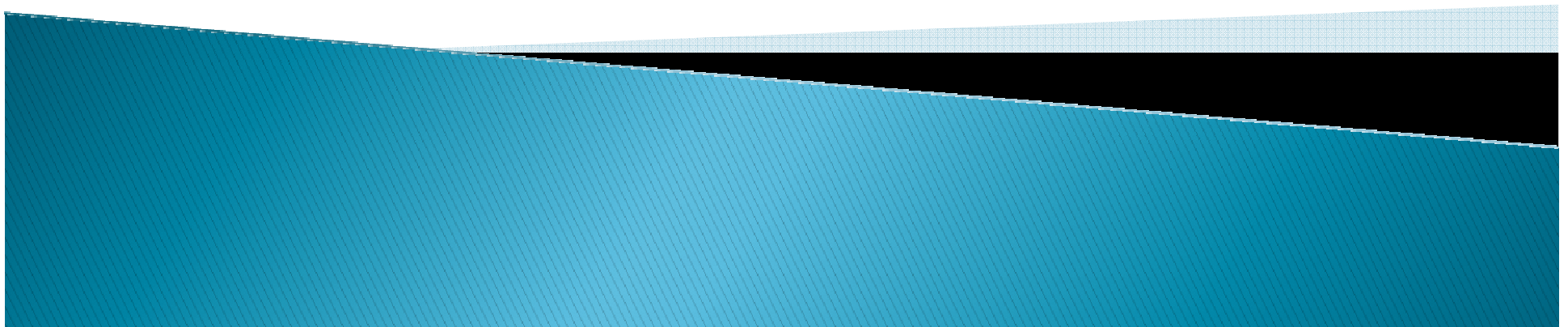


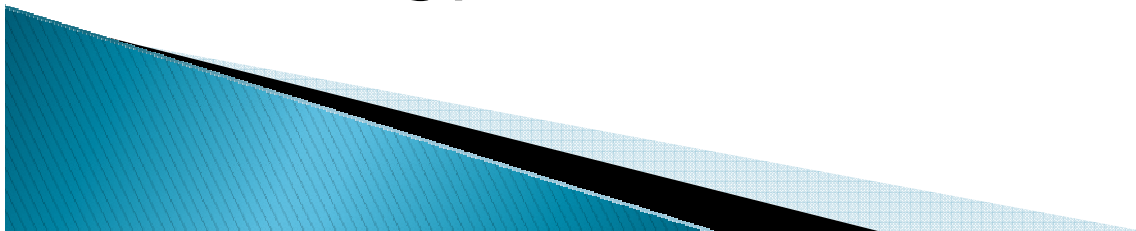
Commissioning and Procurement at Southwark Council

Overview and Scrutiny Committee 2014



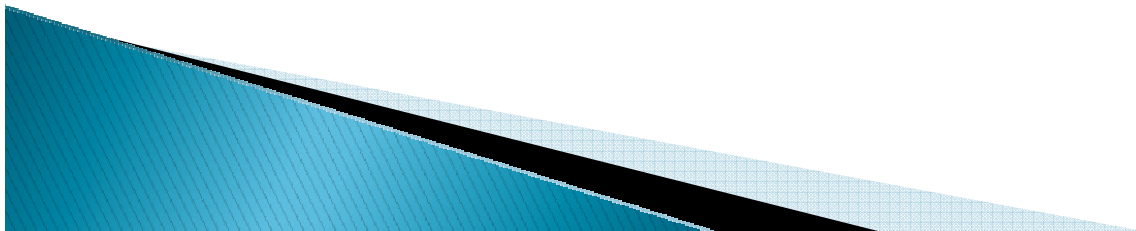
The key issues:

- ▶ How are procurement decisions made and scrutinised?
- ▶ How much political/democratic input is there?
- ▶ How open and transparent is the process?
- ▶ How do we monitor the contracts?
- ▶ Are the outcomes good enough?
- ▶ Are we getting value for money?
- ▶ What is the impact on the workforce?
- ▶ Do we need a new corporate procurement strategy?



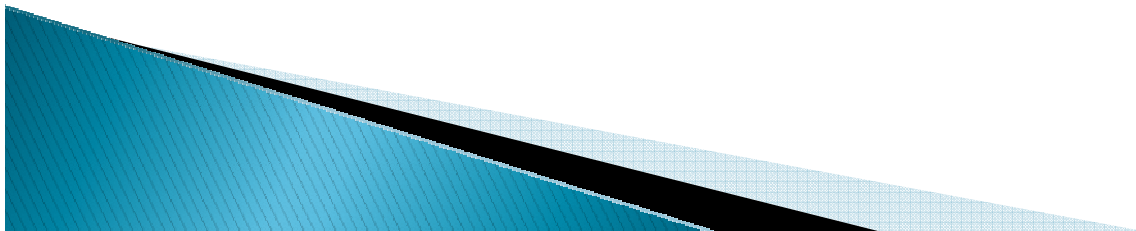
Methods of scrutiny

- ▶ Committee interviews with officers
- ▶ Informal meetings
- ▶ Interviews with procurement officers (7th Nov)
- ▶ Contracts questionnaire
- ▶ Review of contracts register
- ▶ Review of contract terminations
- ▶ Written submissions
- ▶ External advice (John Tizard)
- ▶ HoC Select Committee report



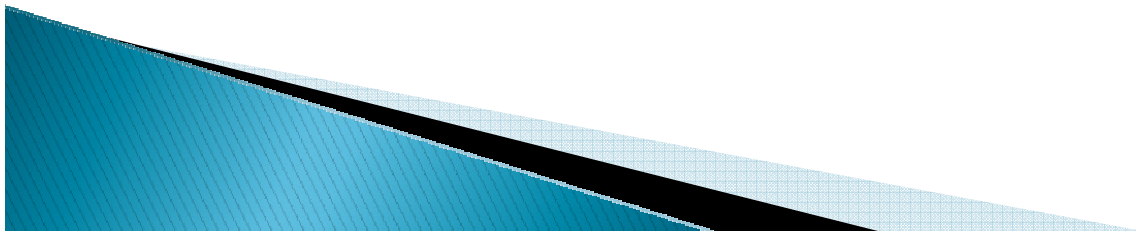
Story so far...

- ▶ Number of contracts providing good service, but...
- ▶ Also high-profile failures
- ▶ New Southwark Procurement Strategy is needed
- ▶ Need for more political oversight
- ▶ Greater appreciation of risks of outsourcing
- ▶ Greater consideration of the workforce
- ▶ More openness and transparency
- ▶ Need for Gateway zero?



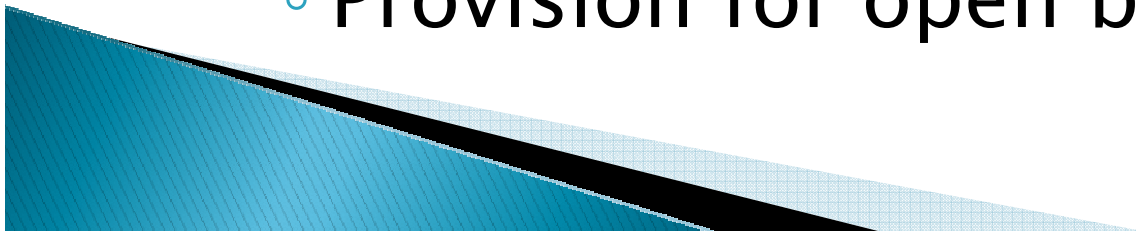
Possible recommendations?

- ▶ Democratic oversight
 - Cabinet approved strategy?
 - Written Cabinet Member approval for all contract awards?
- ▶ Improving outcomes, reducing risk
 - Gateway zero?
 - Prompt payment of sub-contractors clause?
 - Contractor whistle-blowing?
 - In-house as “preferred provider”?




Possible recommendations?

- ▶ Workforce issues
 - Southwark two-tier code?
- ▶ Social clauses
 - Bans for tax-avoidance, trade union black-listing?
- ▶ Contract monitoring
 - Provision for open book audits?



Possible recommendations?

- ▶ **Transparency**
 - Public contracts register?
 - Requirement for contractor to appear at scrutiny on request?
 - Publish all contracts online?
 - ▶ **Terminations/mutual cancellations**
 - Termination at will clauses in all contracts?
- 

More ideas?

